

## **OL 620 Module Two Short Paper Guidelines and Rubric**

Overview: For this task, you will write a reflection on a current issue in strategic human resources. To find your topic, use the University of Pennsylvania's <a href="mailto:Knoweldge@Wharton">Knoweldge@Wharton</a> website. Type "human resources" into the site's search feature to find articles about issues that can be directly impacted by a human resources strategy (e.g., workforce training, company culture, etc.).

**Prompt:** Once you have read the article of your choice, write a reflective analysis in relation to an organization you work for or used to work for. Refer to the article <u>"Becoming a Critic of Your Thinking"</u> and use critical thinking in your response to the following three questions:

- What area of **human resource strategy** is discussed in the article you chose, and how did the strategy address a human resource issue? Provide supporting details.
- How would you compare the human resource strategy in the article to the human resource strategy in your organization? Provide supporting details.
- If you were the **human resource leader**, what would you have done the same, and what would you have done differently? Explain your answers with a supporting rationale based on the course and curriculum content you've learned this far.

## Rubric

**Guidelines for Submission**: Your paper must be submitted as a 2- to 3-page Microsoft Word document (in addition to a cover page and references). Use double spacing, 12-point Times New Roman font, and one-inch margins. Along with the original article, reference at least one other source. Cite all sources in APA style.

Critical Elements	Exemplary (100%)	Proficient (90%)	Needs Improvement (70%)	Not Evident (0%)	Value
<b>Human Resource</b>	Meets "Proficient" criteria	Indicates the area of HR	Indicates the area of HR	Does not indicate the area	30
Strategy	and details provided	strategy discussed and how	strategy discussed and how	of HR strategy discussed or	
	demonstrate a complex grasp	the strategy addressed the	the strategy addressed the	how the strategy addressed	
	of the issue	issue, providing supportive	issue, but explanation is	issue	
		details in the explanation	illogical or lacks specific		
			details		
Comparison	Meets "Proficient" criteria	Compares the human	Compares the human	Does not compare the	30
	and displays keen insight in	resource strategy in the	resource strategy in the	human resource strategy in	
	the comparison details	article to the human	article to the human	the article to the human	
		resource strategy in another	resource strategy in another	resource strategy in	
		organization and explanation	organization, but	another organization	
		contains supportive details	explanation is illogical or		
			lacks specific details		



Critical Elements	Exemplary (100%)	Proficient (90%)	Needs Improvement (70%)	Not Evident (0%)	Value
Human Resource	Meets "Proficient" criteria	Explains what one would do	Explains what one would do	Does not explain what one	30
Leader	and explanation shows a	the same or differently as an	the same or differently as an	would do the same or	
	nuanced understanding of	HR leader and provides a	HR leader, but response	differently as an HR leader	
	decision circumstances based	supporting rationale	doesn't include a supporting		
	on the course and curriculum		rationale or the supporting		
	content		rationale is illogical and not		
			based on course content		
Articulation of	Submission is free of errors	Submission has no major	Submission has major errors	Submission has critical	10
Response	related to citations, grammar,	errors related to citations,	related to citations,	errors related to citations,	
	spelling, syntax, and	grammar, spelling, syntax, or	grammar, spelling, syntax, or	grammar, spelling, syntax,	
	organization and is presented	organization	organization that negatively	or organization that	
	in a professional and easy-to-		impact readability and	prevent understanding of	
	read format		articulation of main ideas	ideas	
Total					